

[TRANSLATION]

[Supplemental Material 1]

Summary of the Consolidated Financial Results for the Year Ended March 31, 2023

April 26, 2023

Central Japan Railway Company

- **The Company's overall operating revenues on a consolidated basis increased year on year** mainly due to an increase in passenger volumes for both the Tokaido Shinkansen and conventional lines despite the impact of the COVID-19 pandemic
- **Both operating revenues and income increased**, although operating expenses increased mainly due to an increase in the Company's non-personnel expenses and a higher cost of sales recorded by group companies.
- Next fiscal year, the Company will continue to carry out its mission as a transportation service provider by giving top priority to ensuring safe and reliable transportation. At the same time, in light of the significant changes in the environment surrounding the Company, including the changes in work styles accelerated by the COVID-19 pandemic and the decline in working population, the Company will make full-scale efforts to implement a "Reform of Business Operations" that builds an efficient business execution system using the latest technologies such as ICT, and achieve "revenue growth" by implementing innovative measures.
- For the fiscal year under review, the Company will pay a year-end dividend of **70 yen per share, an increase of 5 yen** from the dividend forecast announced in April last year. The forecast for the next fiscal year is also **70 yen per share for both interim and year-end dividends**.

1. Summary of Consolidated Results for the Year Ended March 31, 2023

(1) Operating revenues (1,400.2 billion yen; a 465.1 billion yen or a 49.7% increase)

- The Company's **transportation revenues increased by 412.7 billion yen (62.8%) to 1,069.9 billion yen in the year ended March 31, 2023, as compared with the year ended March 31, 2022.**
 - As for the Tokaido Shinkansen, the Company worked to enhance its transportation services by, among other things, adding extra trains flexibly to respond to demand by leveraging the "12 Nozomi Timetable." In addition, the company began selling the "chartered Shinkansen package," which allows customers to hold original events on board, sold attractive travel packages such as "Zurashi Travel" and "Oshi Travel Update," and launched "Izaiza Nara," a new travel campaign. Furthermore, the Company improved stations and cars so that they are more suitable for working in. This included the trial introduction of the "Business Booth," a private room in certain N700S cars, and the implementation of semi-private work booths in all stations served by "Nozomi" trains. In addition, the Company also developed the "Ai-ni-iko (Let's go meet)" campaign as an initiative to encourage business users to use its services for business trips.
 - ¹As for the conventional lines, for limited express trains such as "Shinano" and "Hida," the Company added extra trains and cars flexibly to respond to any increases in demand as well as standardized all Hida commuter trains to Series HC85, a new limited express train employing a hybrid system.
 - As a result, transportation revenues from the Tokaido Shinkansen increased by 396.3 billion yen (67.2%) to 986.1 billion yen in the year ended March 31, 2023, as compared with the year ended March 31, 2022, while transportation revenues from conventional lines increased by 16.4 billion yen (24.3%) to 83.8 billion yen in the year ended March 31, 2023, as compared with the year ended March 31, 2022.
- As for the non-railway business, the Company sought to increase revenues, mainly through the integrated operation of JR CENTRAL TOWERS and JR GATE TOWER, which celebrated its fifth anniversary, while implementing business strategies designed to meet customer needs. As a result, overall operating revenues on a consolidated basis increased.

(2) Operating expenses (1,025.7 billion yen; a 92.3 billion yen or a 9.9% increase)

(3) Operating income (374.5 billion yen; a 372.7 billion yen positive change)

(4) Non-operating income/loss (-67.0 billion yen; a 1.9 billion yen positive change)

(5) Ordinary income (307.4 billion yen; a 374.7 billion yen positive change)

(6) Net income attributable to owners of the parent (219.4 billion yen; a 271.3 billion yen positive change)

2. Conditions of Cash Flow

(1) Net cash provided by (used in) operating activities 486.7 billion yen (a 414.9 billion yen increase)

- Mainly due to an increase in the Company's transportation revenues, there was an increase of 414.9 billion yen compared with the 71.7 billion yen net cash provided by the year ended March 31, 2022.

(2) Net cash provided by (used in) investing activities: -175.0 billion yen (a 21.9 billion yen decrease)

- Mainly due to decreased proceeds from the redemption of investments, there was a decrease of 21.9 billion yen compared with the 153.0 billion net cash used in the year ended March 31, 2022.

(3) Net cash provided by (used in) financing activities: -220.6 billion yen (a 201.4 billion yen decrease)

- Mainly due to increased expenditure from the redemption of short-term corporate bonds, there was a decrease of 201.4 billion yen compared with the 19.1 billion yen net cash used in the year ended March 31, 2022.

(4) Cash and cash equivalents as of March 31, 2023 : 710.5 billion yen (a 91.0 billion yen increase)

3. Summary of Long-term Debt and Payables

- The balance of long-term debt and payables as of March 31, 2023 amounted to 4,949.8 billion yen. The balance of long-term debt and payables other than long-term debt for the Chuo Shinkansen construction increased by 8.1 billion yen from the end of the previous fiscal year to 1,949.8 billion yen.

4. Forecasted Results of Operations for the Year Ending March 31, 2024

- The forecasted results of operations for the next fiscal year shown below have been calculated by considering recent rail transportation trends, adopting the assumption that usage by customers will continue to recover and the further revitalization of socio-economic activities.

(1) Operating revenues (1,566.0 billion yen; a 165.7 billion yen or an 11.8% increase)

- The Company's expected transportation revenue (1,222.0 billion yen; a 152.0 billion yen or a 14.2% increase)

(2) Operating income (430.0 billion yen; a 55.4 billion yen increase or a 14.8% increase)

(3) Ordinary income (357.0 billion yen; a 49.5 billion yen increase or a 16.1% increase)

(4) Net income attributable to owners of the parent (250.0 billion yen; a 30.5 billion yen increase or a 13.9% increase)

5. Dividends (the Company)

- Year-end dividends for the fiscal year under review shall be 70 yen per share, an increase of 5 yen from the dividend forecast announced in April 2022.

- Interim and year-end dividends for the next fiscal year shall also be 70 yen per share, respectively.
- * Any fraction less than a tenth of the unit indicated is rounded down. (The same for Supplemental Material 2 and subsequent supplemental materials.)

Comparative Statements of Income (Consolidated)

(Unit: Billions of yen, %)

Classifications	For the Year Ended March 31, 2022	For the Year Ended March 31, 2023	Increase (Decrease)	%
Operating revenues	935.1	1,400.2	465.1	149.7
Transportation	708.0	1,123.4	415.3	158.7
Merchandise and other	94.7	131.4	36.6	138.7
Real estate	40.9	45.3	4.4	110.7
Other	91.2	99.9	8.7	109.5
Operating expenses	933.4	1,025.7	92.3	109.9
Operating income	1.7	374.5	372.7	-
Non-operating income (loss)	(69.0)	(67.0)	1.9	97.1
Non-operating income	17.1	16.1	(1.0)	94.0
Non-operating expenses	86.2	83.1	(3.0)	96.5
Ordinary income (loss)	(67.2)	307.4	374.7	-
Extraordinary (loss) gain	0.5	(1.3)	(1.9)	-
Income (loss) before income taxes	(66.7)	306.1	372.8	-
Income taxes	(17.1)	84.0	101.1	-
Net income (loss)	(49.6)	222.0	271.7	-
Net income attributable to noncontrolling interests	2.3	2.6	0.3	116.5
Net income (loss) attributable to owners of the parent	(51.9)	219.4	271.3	-
Comprehensive income	(52.1)	223.6	275.7	-

(Notes) The breakdown of operating revenues is based on the amount of sales to external customers, according to reportable segments.

Comparative Statements of Income (Non-consolidated)

(Unit: Billions of yen, %)

Classifications	For the Year Ended March 31, 2022	For the Year Ended March 31, 2023	Increase (Decrease)	%
Operating revenues	726.0	1,143.3	417.3	157.5
Transportation revenues	657.2	1,069.9	412.7	162.8
Other services	68.8	73.4	4.5	106.7
Operating expenses	727.3	797.0	69.6	109.6
Personnel expenses	159.7	170.0	10.2	106.4
Non-personnel expenses	341.5	382.6	41.0	112.0
Taxes other than income taxes	35.2	40.2	4.9	114.1
Depreciation and amortization	190.7	204.0	13.3	107.0
Operating income (loss)	(1.2)	346.3	347.6	-
Non-operating income (loss)	(72.7)	(67.4)	5.3	92.7
Non-operating income	13.8	16.2	2.4	117.7
Non-operating expenses	86.5	83.7	(2.8)	96.7
Ordinary income (loss)	(74.0)	278.8	352.9	-
Extraordinary gain (loss)	(15.4)	4.0	19.4	-
Income (loss) before income taxes	(89.4)	282.9	372.4	-
Income taxes	(21.3)	80.9	102.3	-
Net income (loss)	(68.1)	201.9	270.1	-

Comparison of Passenger-kilometers and Transportation Revenues

(Unit: Millions of passenger-kilometers, billions of yen, %)

			For the Year Ended March 31, 2022	For the Year Ended March 31, 2023	Increase (Decrease)	%	(Reference)	
							From January to March 2023	%
Passenger-kilometers	Shinkansen	Commuter	979	1,087	108	111.0	253	110.0
		Others	24,198	41,331	17,133	170.8	11,192	171.4
		Subtotal	25,176	42,418	17,241	168.5	11,445	169.3
	Conventional lines	Commuter	4,792	4,892	100	102.1	1,121	102.5
		Others	2,048	2,873	825	140.3	754	142.2
		Subtotal	6,840	7,765	925	113.5	1,875	115.4
	Subtotal	Commuter	5,771	5,979	208	103.6	1,374	103.8
		Others	26,245	44,204	17,959	168.4	11,946	169.2
		Subtotal	32,016	50,183	18,166	156.7	13,320	158.9
Transportation revenues	Shinkansen	Commuter	11.7	12.9	1.1	(71.0) 109.5	3.0	(70.4) 109.5
		Others	578.0	973.2	395.2	(76.4) 168.4	262.8	(86.3) 171.2
		Subtotal	589.8	986.1	396.3	(76.3) 167.2	265.9	(86.0) 170.1
	Conventional lines	Commuter	29.5	30.1	0.6	(85.6) 102.0	7.1	(84.9) 102.6
		Others	37.8	53.6	15.8	(77.1) 141.8	14.2	(83.0) 142.7
		Subtotal	67.3	83.8	16.4	(79.9) 124.3	21.4	(83.6) 126.3
	Subtotal	Commuter	41.3	43.0	1.7	(80.6) 104.2	10.2	(80.0) 104.6
		Others	615.8	1,026.8	411.0	(76.4) 166.7	277.0	(86.1) 169.5
		Subtotal	657.2	1,069.9	412.7	(76.6) 162.8	287.3	(85.9) 165.8
	Subtotal (including parcel fare)		657.2	1,069.9	412.7	(76.6) 162.8	287.3	(85.9) 165.8

- (Notes) 1. The above table contains non-consolidated passenger-kilometers and transportation revenues of the Company.
2. Any fraction in passenger-kilometers that is less than the unit indicated is rounded to the nearest unit.
3. Figures in parentheses in the percentage column show comparisons with the year ended March 31, 2019.

Comparative Balance Sheets (Consolidated)

(Unit: Billions of yen)

Classifications	As of March 31, 2022	As of March 31, 2023	Increase (Decrease)
Current assets	2,682.7	2,712.2	29.5
Money held in trust for the Chuo Shinkansen construction	1,813.0	1,585.2	(227.7)
Noncurrent assets	6,767.7	6,802.1	34.3
Property plant and equipment	5,407.6	5,612.6	204.9
Intangible assets	142.0	159.4	17.3
Investments and other assets	1,218.0	1,030.1	(187.9)
Total assets	9,450.5	9,514.4	63.8
Current liabilities	737.3	729.4	(7.8)
Noncurrent liabilities	5,103.9	4,977.8	(126.1)
Total liabilities	5,841.2	5,707.2	(133.9)
Total equity	3,609.2	3,807.1	197.8
Total liabilities and equity	9,450.5	9,514.4	63.8
Breakdown of long-term debts	4,941.6	4,949.8	8.1
Long-term debt for the Chuo Shinkansen construction	3,000.0	3,000.0	-
Bonds payable	890.7	908.8	18.0
Long-term loans payable	524.4	521.0	(3.3)
Long-term accounts payable-railway facilities	526.5	519.9	(6.5)

Comparative Statements of Cash Flows (Consolidated)

(Unit: Billions of yen)

Classifications	For the Year Ended March 31, 2022	For the Year Ended March 31, 2023	Increase (Decrease)
Net cash provided by (used in) operating activities	71.7	486.7	414.9
Net cash provided by (used in) investing activities	(153.0)	(175.0)	(21.9)
Expenditures from the purchase of property plant and equipment and intangible assets, etc.	(478.1)	(445.2)	32.9
Proceeds from the trust for the Chuo Shinkansen construction	263.0	227.7	(35.3)
Revenue/expenditure from management (net)	61.9	42.4	(19.5)
Net cash provided by (used in) financing activities	(19.1)	(220.6)	(201.4)
Net increase (decrease) in cash and cash equivalents	(100.4)	91.0	191.5
Cash and cash equivalents, beginning of the year	719.9	619.4	(100.4)
Cash and cash equivalents, end of the year	619.4	710.5	91.0

Forecasted Results of Operations for the Next Fiscal Year (Consolidated)

(Unit: Billions of yen, %)

Classifications	For the Year Ended March 31, 2023 (Actual Results)	For the Year Ended March 31, 2024 (Forecast)	Increase (Decrease)	%
Operating revenues	1,400.2	1,566.0	165.7	111.8
Operating expenses	1,025.7	1,136.0	110.2	110.7
Operating income	374.5	430.0	55.4	114.8
Ordinary income	307.4	357.0	49.5	116.1
Net income attributable to owners of the parent	219.4	250.0	30.5	113.9

Forecasted Results of Operations for the Next Fiscal Year (Non-consolidated)

(Unit: Billions of yen, %)

Classifications	For the Year Ended March 31, 2023 (Actual Results)	For the Year Ending March 31, 2024 (Forecast)	Increase (Decrease)	%
Operating revenues	1,143.3	1,294.0	150.6	113.2
[Transportation revenues]	1,069.9	1,222.0	152.0	114.2
Operating expenses	797.0	883.0	85.9	110.8
Operating income	346.3	411.0	64.6	118.7
Non-operating income (loss)	(67.4)	(73.0)	(5.5)	108.2
Ordinary income	278.8	338.0	59.1	121.2
Extraordinary gain (loss)	4.0	-	(4.0)	-
Income before income taxes	282.9	338.0	55.0	119.5
Income taxes	80.9	99.0	18.0	122.2
Net income	201.9	239.0	37.0	118.4

Scheduled Amount of Capital Investment (Consolidated/Non-consolidated)

(Unit: Billions of yen, %)

	For the Year Ended March 31, 2023 (Actual Results)	For the Year Ending March 31, 2024 (Planned)	Increase (Decrease)	%
Capital investment (consolidated)	505.4	616.0	110.5	121.9
Capital investment (non-consolidated)	481.7	586.0	104.2	121.6

Reference: Actual Results by Reportable Segment

(Unit: Billions of yen, %)

Classifications		For the Year Ended March 31, 2022	For the Year Ended March 31, 2023	Increase (Decrease)	%
Operating revenues	Transportation	717.6	1,134.0	416.3	158.0
	Merchandise and other	102.7	138.7	36.0	135.1
	Real estate	72.2	77.3	5.1	107.2
	Other	234.4	249.4	14.9	106.4
	Reconciliations	(191.9)	(199.3)	(7.4)	103.9
	Total	935.1	1,400.2	465.1	149.7
Segment profit (loss) (Operating income (loss))	Transportation	(8.3)	338.5	346.8	-
	Merchandise and other	(3.7)	8.3	12.1	-
	Real estate	14.9	17.3	2.4	116.3
	Other	1.1	10.0	8.8	855.9
	Reconciliations	(2.2)	0.2	2.5	-
	Total	1.7	374.5	372.7	-

- (Notes) 1. Operating revenues include the amount of sales to other reportable segments as well as the amount of sales to external customers.
2. Rows entitled "Reconciliations" show amounts that are off-set among reportable segments.

Reference: Forecasted Results by Reportable Segment

(Unit: Billions of yen, %)

Classifications		For the Year Ended March 31, 2023 (Actual Results)	For the Year Ending March 31, 2024 (Forecast)	Increase (Decrease)	%
Operating revenues	Transportation	1,134.0	1,284.0	149.9	113.2
	Merchandise and other	138.7	147.0	8.2	105.9
	Real estate	77.3	80.0	2.6	103.4
	Other	249.4	249.0	(0.4)	99.8
	Reconciliations	(199.3)	(194.0)	5.3	97.3
	Total	1,400.2	1,566.0	165.7	111.8
Segment (loss) profit (Operating (loss) income)	Transportation	338.5	403.0	64.4	119.1
	Merchandise and other	8.3	6.0	(2.3)	72.2
	Real estate	17.3	16.0	(1.3)	92.2
	Other	10.0	7.0	(3.0)	69.7
	Reconciliations	0.2	(2.0)	(2.2)	-
	Total	374.5	430.0	55.4	114.8

- (Notes) 1. Operating revenues include the amount of sales to other reportable segments as well as the amount of sales to external customers.
2. Rows entitled "Reconciliations" show amounts that are off-set among reportable segments.

Reference Figures for the End of the Fiscal Year (Consolidated)

	Unit	For the Year Ended March 31, 2022	For the Year Ended March 31, 2023	Increase (Decrease)
Finance income and expenditures	Billions of yen	(72.7)	(72.0)	0.7
Interest expenses	Billions of yen	79.0	79.1	0.0
Earnings per share (EPS)	Yen	(263.87)	1,114.93	1,378.80
Return on net worth	%	(1.4)	6.0	7.4
Net worth ratio	%	37.7	39.5	1.8
Capital investment	Billions of yen	530.5	505.4	(25.0)
Long-term debt and payables (year-end)	Billions of yen	4,941.6	4,949.8	8.1
Average interest (year-end)	%	1.60	1.59	(0.01)
Number of employees (year-end)	Persons	30,323	29,854	(469)

Reference Figures for the End of the Fiscal Year (Non-consolidated)

	Unit	For the Year Ended March 31, 2022	For the Year Ended March 31, 2023	Increase (Decrease)
Finance income and expenditures	Billions of yen	(73.1)	(72.5)	0.6
Interest expenses	Billions of yen	79.7	79.8	0.1
Earnings per share (EPS)	Yen	(346.08)	1,025.00	1,371.08
Return on net worth	%	(2.0)	5.8	7.8
Net worth ratio	%	36.4	38.2	1.8
Capital investment	Billions of yen	521.4	481.7	(39.6)
Long-term debt and payables (year-end)	Billions of yen	4,941.6	4,949.8	8.1
Average interest (year-end)	%	1.60	1.59	(0.01)
Number of employees (year-end)	Persons	18,723	18,727	4
Number of retired employees	Persons	670	681	11

- (Notes) 1. Average number of shares for the term (consolidated):
196,797,600 shares for the year ended March 31, 2022
196,799,149 shares for the year ended March 31, 2023
Average number of shares for the term (non-consolidated):
196,999,220 shares for the year ended March 31, 2022
197,000,769 shares for the year ended March 31, 2023
2. "Number of employees" shows the number of persons at work.