

Creating Social Value

Generating Economic Value

Sustainable growth

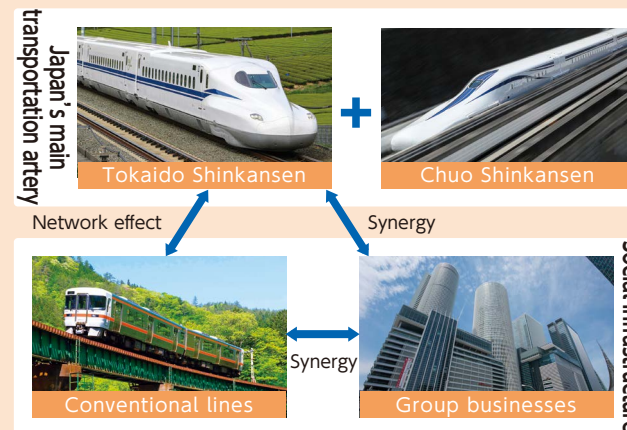
Cash flow generation

Priority themes (social background)

- | | | | |
|--|--|---|---|
| 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE | 11 SUSTAINABLE CITIES AND COMMUNITIES | Building safe and resilient infrastructure
(massive earthquakes, intensification of natural disasters, new infectious diseases, cyber security) | |
| 11 SUSTAINABLE CITIES AND COMMUNITIES | 11 SUSTAINABLE CITIES AND COMMUNITIES | | Providing accessible transportation infrastructure
(barrier-free, inbound demand) |
| 11 SUSTAINABLE CITIES AND COMMUNITIES | 11 SUSTAINABLE CITIES AND COMMUNITIES | | |
| 12 RESPONSIBLE CONSUMPTION AND PRODUCTION | 13 CLIMATE ACTION | Global environment preservation
(climate change, resource shortage) | |
| 5 GENDER EQUALITY | 8 DECENT WORK AND ECONOMIC GROWTH | Comfortable workplace establishment
(employee motivation, diversity of human resources) | |
| 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE | | Innovation advancement
(economic growth, technology base establishment) | |

Key business activities

- 1 Safety measures**
- 2 Service improvement measures**
- 3 Efficiency enhancement**
- 4 Pursuit of environmental advantages**



Management capital (human resources, technology, equipment, etc.)

Appropriate governance

Reinforcement of earning power

- Revenue expansion
- Reform of business operations

Investment for the future

- Human resources development
- Technological development
- Capital investment

Shareholder returns
(long-term stable dividends)

Reinforcement of foundation



Stakeholders

