

Creating "Social Value" —Corporate Governance—

Board of Directors and Audit and Supervisory Board Members (as of June 21, 2024)

| | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  Chairman and Representative Director Shin Kaneko |  President and Representative Director Shunsuke Niwa |  Executive Vice President and Representative Director Kentaro Takeda Director General of the Corporate Planning Division and in charge of the Administrative Departments (except for Business Promotion Division) |  Executive Vice President and Representative Director Akihiko Nakamura Director General of the Business Promotion Division and in charge of specially assigned matters |
|  Executive Vice President and Representative Director Takanori Mizuno In charge of the Chuo Shinkansen Promotion Division |  Executive Vice President and Representative Director Hiroshi Suzuki In charge of the Shinkansen and Conventional Lines Operations Division and in charge of Transportation Safety Section |  Counselor and Director Koei Tsuge |  Director (Outside) Haruo Kasama Independent Director |
|  Director (Outside) Taku Oshima Independent Director |  Director (Outside) Tsuyoshi Nagano Independent Director |  Director (Outside) Hiroko Kiba Independent Director |  Director (Outside) Joseph Schmelzeis Independent Director |

Directors' Skills Matrix

| Name | Status and Responsibilities in the Company | Corporate management/ Business strategy | Governance/ Compliance | Personnel/ Education/ Labor | Finance/ Accounting | Technology development/ Environment | Railway/ Safety | Community relations/ International aspects |
|-------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|---------------------------|-----------------------------------|------------------------|----------------------------------------|--------------------|-----------------------------------------------|
| Shin Kaneko | Chairman and Representative Director | ● | ● | ● | ● | | ● | ● |
| Shunsuke Niwa | President and Representative Director | ● | ● | ● | ● | | ● | ● |
| Kentaro Takeda | Executive Vice President and Representative Director Director General of the Corporate Planning Division In charge of the Administrative Departments (except for Business Promotion Division) | ● | ● | ● | ● | | ● | ● |
| Akihiko Nakamura | Executive Vice President and Representative Director Director General of the Business Promotion Division In charge of specially assigned matters | ● | ● | ● | | | ● | ● |
| Takanori Mizuno | Executive Vice President and Representative Director In charge of the Chuo Shinkansen Promotion Division | | | | | ● | ● | |
| Hiroshi Suzuki | Executive Vice President and Representative Director In charge of the Shinkansen and Conventional Lines Operations Division and in charge of the Transportation Safety Section | | ● | | | ● | ● | |
| Koei Tsuge | Counselor and Director | ● | ● | ● | | | ● | ● |
| Haruo Kasama | Director | | ● | ● | | | | |
| Taku Oshima | Director | ● | ● | | | ● | | ● |
| Tsuyoshi Nagano | Director | ● | ● | | | | ● | ● |
| Hiroko Kiba | Director | | ● | ● | | ● | ● | |
| Joseph Schmelzeis | Director | | ● | | | | | ● |

(Note) The above list does not represent all the expertise and experience of each respective Director.

| | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  Full-time Audit and Supervisory Board Member Tatsuhiko Yamada |  Full-time Audit and Supervisory Board Member (Outside) Hajime Ishizu Independent Auditor |  Full-time Audit and Supervisory Board Member (Outside) Fumio Yamashita Independent Auditor |  Audit and Supervisory Board Member (Outside) Makoto Hayashi Independent Auditor |  Audit and Supervisory Board Member (Outside) Shione Kinoshita Independent Auditor |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

*All of the members of Board of Directors, Audit and Supervisory Board Members and Corporate Officers are posted on our website.

<https://global.jr-central.co.jp/en/company/about/executives.html>

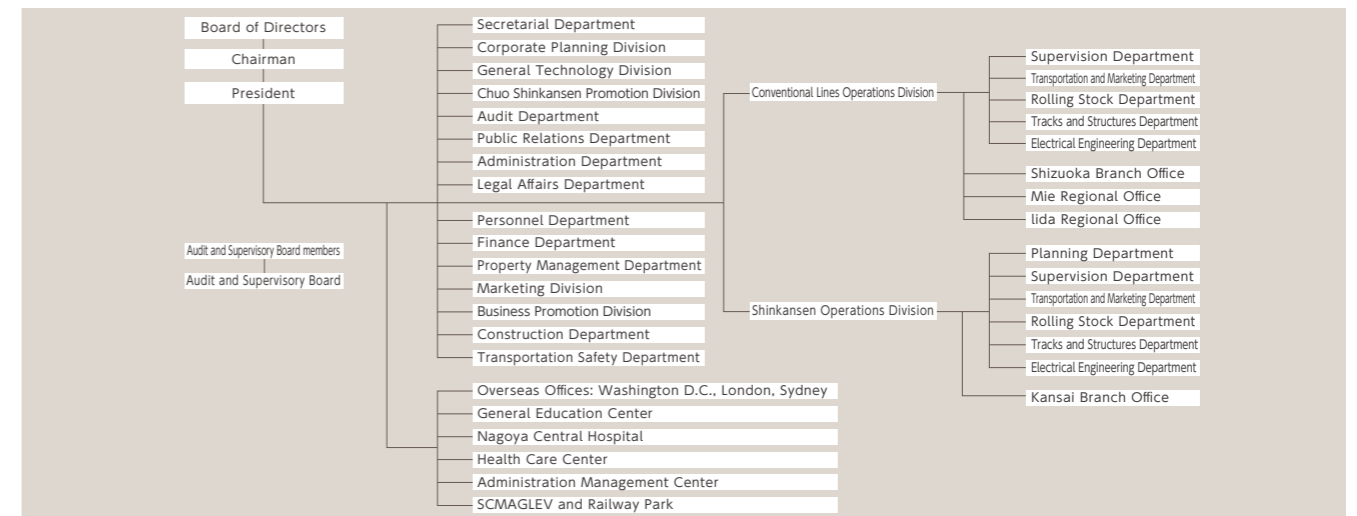
Corporate Data

Company Profile

| | |
|------------------------------------------|------------------------------------------------------------------------------------------|
| Name | CENTRAL JAPAN RAILWAY COMPANY (JR Central) Central Japan Railway Company (JR Central) |
| Established | 1-Apr-87 |
| Business activities | Railways business and affiliated businesses |
| Key data | (As of the end of March 2024) |
| Capital | 112.0 billion yen |
| Operating revenues | 1,417.3 billion yen |
| Number of shares outstanding | 1,030 million |
| Share listings | Nagoya and Tokyo Stock Exchanges |
| Number of shareholders | 147,569 |
| Number of employees | 18,514 |
| Operating kilometers | 1,970.8km |
| Number of stations | 405 |
| Number of rolling stock | 4,802 |
| Double- and multi-tracked sections | 55.1%(1,086.8km) |
| Electrified sections | 76.7%(1,511.0km) |
| CTC system adoption rate | 97.5%(1,922.3km) |
| Automatic signaling system adoption rate | 97.8%(1,927.3km) |

| | | |
|------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|
| Head office and other main offices | Head office | JR Central Towers, 1-1-4 Meieki, Nakamura-ku, Nagoya-shi, Aichi 450-6101, Japan |
| | Head office (in Tokyo) | JR Central Shinagawa Building A Wing, 2-1-85 Konan, Minato-ku, Tokyo 108-8204, Japan |
| | Conventional Lines Operations Division | JR Central Taiko Building, 1-3-4 Meieki, Nakamura-ku, Nagoya-shi, Aichi 453-8520, Japan |
| | Shizuoka Branch Office | 4 Kurogane-cho, Aoi-ku, Shizuoka-shi, Shizuoka 420-0851, Japan |
| | Mie Regional Office | Ust-Tsu 12F, 700 Hadokoro-cho, Tsu-shi, Mie 514-0009, Japan |
| | Iida Regional Office | 5356 Kami-Iida, Iida-shi, Nagano 395-0000, Japan |
| | Shinkansen Operations Division | Marunouchi Chuo Building, 1-9-1 Marunouchi, Chiyoda-ku, Tokyo 100-0005, Japan |
| | Kansai Branch Office | Shin-Osaka Hankyu Building 10-11F, 1-1-1 Miyahara, Yodogawa-ku, Osaka-shi, Osaka 532-0003, Japan |
| | Washington D.C. Office | 805 15th Street, N.W., Suite 810, Washington, DC 20005, U.S.A. |
| | London Office | 6th Floor, 4 Eastcheap, London, EC3M 1AE, U.K. |
| Sydney Office | Suite 5.01A, Level5, 20 Hunter Street, Sydney, NSW 2000, Australia | |

Organization Chart



Operating Areas

JR Central operates the Tokaido Shinkansen, the main transportation artery linking Tokyo, Nagoya and Osaka, and a network of 12 conventional lines centered on the Nagoya and Shizuoka City areas.



| Operating kilometers by line | |
|------------------------------|------------------|
| Tokaido Shinkansen | 552.6km |
| Conventional lines | |
| Tokaido Line | 360.1km |
| Gotemba Line | 60.2km |
| Minobu Line | 88.4km |
| Iida Line | 195.7km |
| Taketoyo Line | 19.3km |
| Takayama Line | 189.2km |
| Chuo Line | 174.8km |
| Taita Line | 17.8km |
| Kansai Line | 59.9km |
| Kisei Line | 180.2km |
| Meisho Line | 43.5km |
| Sangu Line | 29.1km |
| Conventional lines total | 1,418.2km |
| Total | 1,970.8km |

For more information, please visit the following:

- Safety Report
- Linear Chuo Shinkansen
- Fact Sheet

<https://company.jr-central.co.jp/others/report/>
<https://linear-chuo-shinkansen.jr-central.co.jp/>
<https://global.jr-central.co.jp/en/company/ir/factsheets/>

URL : <https://global.jr-central.co.jp/en/>
 E-mail : ir.msd@jr-central.co.jp